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July 19, 2022

**PRIVATE AND CONFIDENTIAL**

Wek'eezhii Land and Water Board  
1-4905 48 Street  
Yellowknife, NT X1A 3S3

Dear Sirs/Mesdames:

Re: Wek'eezhii Land and Water Board  
Financial Statements and Related Items for the Year Ended March 31, 2022

As requested, we have examined the accounts and records of the Board for the year and accordingly enclose electronic copies of the following:

1. Financial statements for the year and the Schedule of Salaries and travel expenses.
2. Corporation Income Tax Information:
  - The client copy of the T2 Corporation Income Tax Return is for your records.
  - We have e-filed the T2 Return and Schedule Information with the Canada Revenue Agency ("CRA") on your behalf.
3. Our invoice for services rendered; we would appreciate payment within thirty days so that interest charges can be avoided.
4. A copy of year end adjusting entries which should be entered in your general ledger. After posting these entries, the balance in the general ledger for retained earnings should be the same as that on the published financial statements. Also enclosed is a copy of our working trial balance to assist you in the posting of these entries.

If you would like a hard copy of any of these documents please advise our office. If you would like to discuss these matters or have any questions, please contact our office.

**Thank you for doing business with Crowe MacKay LLP.**

Yours very truly,

**Crowe MacKay LLP**  
Chartered Professional Accountants

A handwritten signature in blue ink, appearing to read "MB" followed by a stylized flourish.

Per: Matthew Bannister Accounting P.C.  
Engagement Incorporated Partner

Encl.

(08/21)

**Wek'eezhii Land and Water Board**

**Financial Statements**

**March 31, 2022**

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# **Wek'eezhii Land and Water Board**

## **Financial Statements**

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**March 31, 2022**

**Page**

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Independent Auditors' Report	2 - 3
Statement of Financial Position	4
Statement of Operations	5
Statement of Changes in Net Assets (Deficit)	6
Statement of Cash Flows	7
Notes to Financial Statements	8 - 16
Schedule 1 - Summary of Operations	17 - 18



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## **Independent Auditors' Report**

### **To the Board of Directors of Wek'eezhii Land and Water Board**

#### *Opinion*

We have audited the accompanying financial statements of Wek'eezhii Land and Water Board ("the Board"), which comprises the statement of financial position as at March 31, 2022 and the statements of operations, changes in net assets (deficit), and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Board as at March 31, 2022 and the results of its operations for the year then ended in accordance with Public Sector Accounting Standards for Government Not-for-Profit Organizations.

#### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Board in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Board's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Board's financial reporting process.



## Independent Auditors' Report (continued)

### *Auditors's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Board's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Board to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Crowe Mackay LLP*

Yellowknife, Northwest Territories  
July 19, 2022

Chartered Professional Accountants

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## Wek'eezhii Land and Water Board

### Statement of Financial Position

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As at March 31, 2022 2021

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#### Assets

Cash	\$ -	\$ 264,704
Accounts receivable (Note 4)	34,452	103,103
Prepaid expenses	35,939	34,923

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**70,391** 402,730

**Capital assets (Note 5)** **183,746** 226,170

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**\$ 254,137** \$ 628,900

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#### Liabilities

Bank indebtedness (Note 6)	\$ 20,364	\$ -
Accounts payable and accrued liabilities (Note 7)	448,092	351,292
Deferred contributions (Note 8)	78,016	316,377
Loan payable	60,000	

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**606,472** 667,669

#### Net Assets (Deficit)

**Net assets invested in capital assets** **183,746** 226,170

**Unrestricted net deficit** **(536,081)** (264,939)

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**(352,335)** (38,769)

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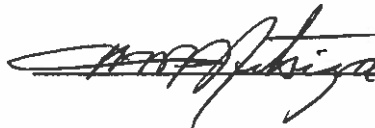
**\$ 254,137** \$ 628,900

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#### Commitments (Note 9)

Approved on behalf of the Board

 Director

 Director

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## Wek'eezhii Land and Water Board

### Statement of Operations

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For the year ended March 31,	Budget (unaudited) 2022	Actual 2022	Actual 2021
<b>Revenue</b>			
Crown-Indigenous Relations and Northern Affairs Canada (Note 10)	\$ 2,079,386	\$ 2,467,346	\$ 2,796,589
Government of the Northwest Territories	-	6,755	104,575
Transfer from deferred revenue	774,749	316,377	141,379
Transfer to deferred revenue	-	(78,016)	(316,377)
Other	-	15,840	12,079
	<b>2,854,135</b>	<b>2,728,302</b>	2,738,245
<b>Expenses</b>			
Administration	127,100	133,111	247,361
Amortization	-	64,050	61,816
Board:			
Honoraria	118,000	240,519	104,944
Meeting costs	18,000	60,765	13,384
Training	25,000	-	5,031
Travel	44,000	48,010	19,242
Office supplies and equipment	65,500	358,533	359,445
Office rent	150,000	156,486	150,263
Outreach and engagement	70,000	6,766	1,853
Professional fees	475,765	319,051	282,464
Staff:			
Salaries, wages and benefits	1,679,720	1,632,419	1,555,888
Training	50,000	12,693	3,497
Travel	-	15,181	3,197
	<b>2,823,085</b>	<b>3,047,584</b>	2,808,385
<b>Deficiency of revenue before other items</b>	-	<b>(319,282)</b>	(70,140)
<b>Loss on disposal of capital assets</b>	-	-	(2,720)
<b>Transfer of tangible capital assets</b>	-	<b>(5,716)</b>	(186,746)
<b>Excess (deficiency) of revenue over expenses</b>	<b>\$ 31,050</b>	<b>\$ (313,566)</b>	\$ 113,886

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## Wek'eezhii Land and Water Board

### Statement of Changes in Net Assets (Deficit)

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For the year ended March 31,	Invested in capital assets	Unrestricted net deficit	2022	2021
<b>Balance, beginning of the year</b>	\$ 226,170	\$ (264,939)	\$ (38,769)	\$ (152,655)
Excess (deficiency) of revenue over expenses	-	(313,566)	(313,566)	113,886
Purchase of capital assets	21,626	(21,626)	-	-
Loss on disposal of capital assets	-	-	-	-
Amortization of capital assets	(64,050)	64,050	-	-
<b>Balance, end of year</b>	\$ 183,746	\$ (536,081)	\$ (352,335)	\$ (38,769)

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## Wek'eezhii Land and Water Board

### Statement of Cash Flows

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For the year ended March 31,	2022	2021
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Deficiency of revenue over expenses	\$ (313,566)	\$ 113,886
Item not affecting cash		
Amortization	64,050	61,816
Loss on disposal of capital assets	-	2,721
Change in non-cash operating working capital:		
Accounts receivable	68,651	(49,364)
Prepaid expenses	(1,016)	(28,310)
Accounts payable and accrued liabilities	96,800	71,885
Deferred contributions	(238,361)	174,998
	<b>(323,442)</b>	347,632
<b>Financing activity</b>		
Proceeds of loan payable	60,000	-
<b>Capital activity</b>		
Purchase of capital assets	(21,626)	(248,562)
<b>Change in cash</b>	<b>(285,068)</b>	99,070
<b>Cash, beginning of year</b>	<b>264,704</b>	165,634
<b>Cash, end of year</b>	<b>\$ (20,364)</b>	<b>\$ 264,704</b>

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# Wek'eezhii Land and Water Board

## Notes to Financial Statements

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March 31, 2022

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### 1. Nature of operations

The Wek'eezhii Land and Water Board (the "Board") was established under the *Mackenzie Valley Resource Management Act* with a mandate to regulate land and water use, conservation and review of development proposals throughout the settlement area as defined in the *Tlicho Land Claims and Self-Government Agreement*. The Board is exempt from income tax under Section 149(1)(l) of the *Income Tax Act*.

### 2. COVID-19

On March 11, 2020, the World Health Organization declared a global pandemic. In order to combat the spread of COVID-19 governments worldwide have enacted emergency measures including travel bans, legally enforced or self-imposed quarantine periods, social distancing measures, and business and organization closures. These measures have caused material disruptions to businesses, governments and other organizations resulting in an economic slowdown and increased volatility in national and global equity and commodity markets.

The Board has been able to continue its statutory mandate however processes and procedures have been modified to ensure compliance with orders from the Chief Public Health Officer of the Northwest Territories.

Subsequent to year end, on April 12, 2022, the Northwest Territories' Chief Public Health Officer lifted all COVID-19 public health orders.

### 3. Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards for Government Not-for-Profit Organizations. The significant accounting policies are as follows:

#### (a) Financial instruments

The Board classifies its financial instruments at cost or amortized cost. The Board's accounting policy for financial instruments is as follows:

Cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the Statement of Operations.

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# Wek'eezhii Land and Water Board

## Notes to Financial Statements

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March 31, 2022

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### 2. Significant accounting policies (continued)

#### (b) Revenue recognition

The Board follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Funding received for restricted purposes that has not been expended is deferred and recognized as revenue as the program activities are delivered.

#### (c) Fund accounting

The Board uses fund accounting to segregate transactions between the funds. The unrestricted fund reports the assets, liabilities, revenues and expenses related to the Board's program delivery and administrative activity. The invested in capital assets fund reports the assets, liabilities, revenues and expenses related to capital assets.

#### (d) Employee future benefits

The Board has a defined contribution plan providing pension and post-employment benefits for its employees. The cost of the defined contribution plan is recognized based on the required contribution by the Board during each period. The Pension Plan is a contributory multi-employer defined benefit plan covering employees eligible to participate.

A provision has been made for the Board's liability for employee future benefits arising from services rendered by employees to the statement of financial position date. A provision has also been made for the Board's obligation relating to unused vacation and lieu time. This amount is not separately funded.

#### (e) Capital assets

Capital assets are recorded in the invested in capital assets fund at cost. Amortization is recorded in the invested in capital assets fund using the declining balance method and the straight-line method at the annual rates set out in Note 5.

When capital assets are sold or retired, the related cost and accumulated amortization are removed from the accounts and any gain or loss is charged against earnings in the period.

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# Wek'eezhii Land and Water Board

## Notes to Financial Statements

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March 31, 2022

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### 2. Significant accounting policies (continued)

#### (f) Allocation of expenses

The Board allocates expenses according to the contribution agreement to which the expenditure relates. The expenses are any direct cost related to the fulfillment of the contribution agreement. The costs are then allocated to the contribution agreement based on the actual amount of the expenditure.

Wages and benefits are allocated to contribution agreements based on the time spent working on the fulfillment of the agreement. The percentage of individual staff wages and benefits that are allocated to each project range from 0-100%.

Office administrative costs are allocated to contribution agreements that allow such costs to be allocated. Office administrative costs are allocated based on the percentage of staff time required to fulfill that contribution agreement.

#### (g) Measurement uncertainty

The preparation of financial statements in conformity with Public Sector Accounting Standards for Government Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenues and expenses during the period. Actual results could differ from those estimates.

#### (h) Segment disclosure

The Schedule of Summary of Operations has been prepared in accordance with PS Handbook Section 2700 – Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expense activities of the Board. For each reported segment, revenues and expenses represent amounts directly attributable to each segment. Segments include:

Core: includes the revenue and expenses pertaining to administration, Board honoraria, meeting, training and travel costs, general office costs, office rent, and wages and benefits.

IT Projects: includes the revenue and expenses pertaining to upgrades of the IT system.

Diavik Amendment: includes the revenue and expenses pertaining to proceedings for the Diavik A21 UG and Diavik PK 2 Pits projects.

Misery Amendment and Ekati Jay Amendment: includes the revenue and expenses pertaining to proceedings for the Dominion Diamond Ekati Corporation's ("DDEC") Type A Amendment Application.

Mackenzie Value Resource Management Act ("MVRMA") Amendments: includes the revenue and expenses pertaining to Board participation in the review of the *Mackenzie Value Resource Management Act*.

Water Source: includes the revenue and expenses pertaining to developing a water source guidance document.

Federal Legislative Initiative: includes the revenue and expenses pertaining to the Northern Legislative Initiatives in fiscal year 2019-2020

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## Wek'eezhii Land and Water Board

### Notes to Financial Statements

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March 31, 2022

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#### 3. Future accounting changes

##### (a) Asset Retirement Obligations, Proposed Section PS 3280

This section will be effective for fiscal years beginning on or after April 1, 2022 and is intended to enhance comparability of financial statements among public sector entities by establishing uniform criteria for recognition and measurement of asset retirement obligations, including obligations that may not have previously been reported. This section would require public sector entities to review existing contract, legislation, etc., to identify retirement activities associated with its controlled capital assets. The impact of the transition to this proposed accounting standard, if any, has not yet been determined.

##### (b) Revenue, Section PS 3400

This section establishes standards on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations, referred to as "exchange transactions", and transactions that do not have performance obligations, referred to as "non-exchange transactions". This section applies to fiscal years beginning on or after April 1, 2023. Earlier adoption is permitted.

The impact of the transition to these accounting standards is being reviewed by management.

#### 4. Accounts receivable

	2022	2021
Goods and Services Tax	\$ 24,390	\$ 40,182
Contributions receivable	10,062	42,825
Accounts receivable	-	20,096
	<b>\$ 34,452</b>	<b>\$ 103,103</b>

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#### 5. Capital assets

	Rate	Cost	Accumulated Amortization	2022 Net Book Value	2021 Net Book Value
Leasehold improvements	SL/2-5	\$ 249,981	\$ 248,887	\$ 1,094	\$ 24,374
Furniture and fixtures	20%	85,340	34,424	50,916	56,419
Computer equipment	45/55%	103,564	84,170	19,394	18,986
Computer software	100%	10,138	10,138	-	-
Developed software	SL/10	140,495	28,153	112,342	126,391
		<b>\$ 589,518</b>	<b>\$ 405,772</b>	<b>\$ 183,746</b>	<b>\$ 226,170</b>

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## Wek'eezhii Land and Water Board

### Notes to Financial Statements

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March 31, 2022

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#### 6. Bank Indebtedness

A demand operating loan has been authorized to a maximum of \$100,000. It bears interest at CIBC's prime lending rate plus 1.5% per annum and is secured by a general security agreement, an assignment of insurance and all capital assets.

#### 7. Accounts payable and accrued liabilities

	2022	2021
Trade payable	\$ 192,661	\$ 162,623
Wages and benefits payable	119,597	74,881
Government remittances payable	62,725	31,305
Vacation and time in lieu payable	73,108	82,483
	<b>\$ 448,091</b>	<b>\$ 351,292</b>

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#### 8. Deferred contributions

	2022	2021
Crown-Indigenous Relations and Northern Affairs Canada - Night Hawk Amendment	\$ 78,016	\$ -
Crown-Indigenous Relations and Northern Affairs Canada - Water License Renewal Application - Rayrock Project	-	122,334
Crown-Indigenous Relations and Northern Affairs Canada - Water License Amendment - Dominion Project	-	188,860
Government of the Northwest Territories - Department of Environmental and Natural Resources - Water Fee Database project	-	19,550
Government of the Northwest Territories - Department of Environmental and Natural Resource - Water Source project	-	9,015
Government of the Northwest Territories - Department of Environmental and Natural Resource - Security Guidelines project	-	26,020
	<b>\$ 78,016</b>	<b>\$ 365,779</b>

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## Wek'eezhii Land and Water Board

### Notes to Financial Statements

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March 31, 2022

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#### 9. Commitments

The Board has entered into contracts for lease of office premises with the following future minimum payments:

	<b>Total</b>
2023	\$ 75,699
2024	19,008
	<hr/>
	<b>\$ 94,707</b>

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#### 10. Crown-Indigenous Relations and Northern Affairs Canada Revenue

	<b>2022</b>	2021
Core funding	\$ 2,079,386	\$ 2,047,142
IT projects	-	92,905
Diavik amendment	188,860	42,480
Rayrock Type A	72,932	188,860
Misery amendment	188,860	188,860
Ekati Renew	-	188,860
Night Hawk Amendment	199,100	-
TASAR Type A	-	188,860
	<hr/>	
	<b>\$ 2,729,138</b>	<b>\$ 2,937,967</b>

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#### 10. Budget

The budget figures presented are unaudited, and are those approved by the Board.



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## Wek'eezhii Land and Water Board

### Notes to Financial Statements

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March 31, 2022

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#### 11. Pension plan

Participating employers in the Plan, including the Board, are required to make contributions to the plan of 8% (2021 - 8%) of pensionable earnings, and to remit employee contributions of 8% (2021 - 8%). These contributions cover current service costs and a provision for adverse deviation.

These contributions cover current service costs and a provision for adverse deviation.

The Plan is governed by the *Northern Employee Benefits Services (NEBS) Pension Plan Act* (in force October 1, 2015) (the Act) and a Plan text document maintained by the administrator of the Plan. Both the Act and the Plan text document provide that participating employers are liable for their share of any funding shortfalls in the Plan as determined on a going concern basis, and on Plan windup. The Act and the Plan text document provide that any going concern shortfalls, should they arise, are to be paid down over no more than 15 years and that contribution rates may be increased if necessary to do so.

Pursuant to the Act, the Plan is exempt from compliance with the Pension Benefits Standards Act, 1985 (PBSA) and is not required to be funded on a solvency basis.

As at January 1, 2022, the NEBS Pension Plan had a going concern surplus of \$65,900,000 (2021 - \$45,100,000) and a funded ratio of 124% (2021 - 118%). The Plan serves 3,655 (2021 - 3,534) employee members.

As of January 1, 2022, the excess (deficiency) of actuarial value of net assets over actuarial present value of defined benefits is estimated to be (\$164,720,000) on a solvency basis.

The solvency ratio is 66% (2021 - 66%).

During the year contributions made by the Board to the NEBS pension plan totaled \$89,731 (2021 - \$90,128).

#### 12. Interfund transfers

During the year \$21,626 (2021 - \$47,521) was transferred to the invested in capital assets fund from the unrestricted net deficit fund.

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## Wek'eezhii Land and Water Board

### Notes to Financial Statements

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March 31, 2022

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#### 14. Financial instruments

The Board is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Board's financial instruments by type of risk is provided below:

##### a) Credit risk

Credit risk is the risk of financial loss to the Board if a debtor fails to make payments of interest and principal when due. The Board is exposed to this risk relating to its cash and cash equivalents and accounts receivable balance.

Accounts receivable are from government agencies. Credit risk related to accounts receivable is mitigated by internal controls as well as policies and oversight over arrears for ultimate collection. Management has determined that no accounts receivable are impaired. These amounts are as disclosed in Note 4.

The Board has concentration of credit risk, as 100% (2021 - 68%) of total outstanding accounts receivable is from one organization. The Board reduces this risk by monitoring overdue balances.

The Board has additional concentration risk in its cash and cash equivalents as the full balance of cash and cash equivalents is held at one federally regulated chartered bank in excess of the limits established by the Canadian Deposit Insurance Corporation.

The Board's maximum exposure to credit risk is represented by the financial assets for a total of \$34,452 (2021 - \$367,807).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

##### b) Liquidity risk

Liquidity risk is the risk that the Board cannot repay its obligations when they become due to its creditors. The Board does have a liquidity risk in the accounts payable and accrued liabilities, bank indebtedness and contributions repayable of \$468,456 (2021 - \$351,292). The Board reduces its exposure to liquidity risk by ensuring that it documents when authorized payments become due.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

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## **Wek'eezhii Land and Water Board**

### **Notes to Financial Statements**

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**March 31, 2022**

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#### **16. Related party transactions**

During the year, honoraria and travel expenses were paid to members of the Board of Directors. These expenses were in the normal course of the Board's operations and were measured at the exchange amount.

#### **17. Comparative amounts**

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

#### **18. Contractual rights**

The Board has signed a multi-year contribution agreement with the Government of Canada - Department of Crown-Indigenous Relations and Northern Affairs Canada for \$1,943,402 annually from April 1, 2017 to March 31, 2027.

**Summary of Operations**

**Wek'eezhii Land and Water Board**

**Schedule 1 Summary of Operations**

**For the year ended March 31,**

	CORE	Diavik Amendment	Water Source	Night Hawk Amend	Ekati Amend	Water Fee Database	Security Guidelines
<b>Revenues</b>							
Indigenous and Northern Affairs Canada	\$ 2,079,386	\$ 188,860	\$ -	\$ 199,100	\$ -	\$ -	\$ -
Other	15,840	-	-	-	-	-	-
GNWT Contributions	-	-	-	-	-	-	6,755
Transfer from Deferred Revenue	-	-	9,015	-	188,860	19,550	26,020
Transfer to Deferred Revenue	-	-	-	(78,016)	-	-	-
<b>Total Revenues</b>	<b>2,095,226</b>	<b>188,860</b>	<b>9,015</b>	<b>121,084</b>	<b>188,860</b>	<b>19,550</b>	<b>32,775</b>
<b>Expenses</b>							
Administration	131,697	-	-	1,415	-	-	-
Amortization	64,050	-	-	-	-	-	-
Board honoraria	128,539	-	-	109,665	2,065	-	-
Board meeting costs	21,624	39,141	-	-	-	-	-
Board travel	35,229	12,781	-	-	-	-	-
Board training	-	-	-	-	-	-	-
Office supplies and equipment	111,583	42,975	-	1,296	136,003	19,550	-
Office Rent	156,486	-	-	-	-	-	-
Outreach and engagement	-	-	-	6,766	-	-	-
Professional fees	104,534	93,963	9,153	482	50,792	-	34,501
Salaries, wages and benefits	1,631,261	-	-	1,158	-	-	-
Training	12,693	-	-	-	-	-	-
Travel	14,879	-	-	302	-	-	-
<b>Total Expenses</b>	<b>2,412,575</b>	<b>188,860</b>	<b>9,153</b>	<b>121,084</b>	<b>188,860</b>	<b>19,550</b>	<b>34,501</b>
<b>Deficiency of revenue before other items</b>	<b>(317,349)</b>	<b>-</b>	<b>(138)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,726)</b>
Transfer of tangible capital assets	5,716	-	-	-	-	-	-
Loss on disposal of capital assets	-	-	-	-	-	-	-
<b>Deficiency of revenue</b>	<b>\$ (311,633)</b>	<b>\$ -</b>	<b>\$ (138)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(1,726)</b>

**Summary of Operations**

**Wek'eezhii Land and Water Board**

**Schedule 1 Summary of Operations**

**For the year ended March 31,**

**2022            2021**

	Rayrock Type A	Total	Total
<b>Revenues</b>			
Indigenous and Northern Affairs Canada	\$ -	\$ 2,467,346	\$ 2,796,589
Other	-	15,840	12,079
GNWT Contributions	-	6,755	104,575
Transfer from Deferred Revenue	<b>72,932</b>	316,377	141,379
Transfer to Deferred Revenue	-	(78,016)	(316,377)
<b>Total Revenues</b>	<b>72,932</b>	<b>2,728,302</b>	<b>2,738,245</b>
<b>Expenses</b>			
Administration	-	133,112	247,361
Amortization	-	64,050	61,816
Board honoraria	250	240,519	104,944
Board meeting costs	-	60,765	13,384
Board travel	-	48,010	19,242
Board training	-	-	5,031
Office supplies and equipment	47,122	358,529	359,445
Office Rent	-	156,486	150,263
Outreach and engagement	-	6,766	1,853
Professional fees	25,628	319,053	282,465
Salaries, wages and benefits	-	1,632,419	1,555,888
Training	-	12,693	3,497
Travel	-	15,181	3,197
<b>Total Expenses</b>	<b>73,000</b>	<b>3,047,583</b>	<b>2,808,386</b>
<b>Deficiency of revenue before other items</b>	<b>(68)</b>	<b>(319,281)</b>	<b>(70,141)</b>
Transfer of tangible capital assets	-	5,716	186,746
Loss on disposal of capital assets	-	-	(2,720)
<b>Deficiency of revenue</b>	<b>\$ (68)</b>	<b>\$ (313,565)</b>	<b>\$ 113,885</b>